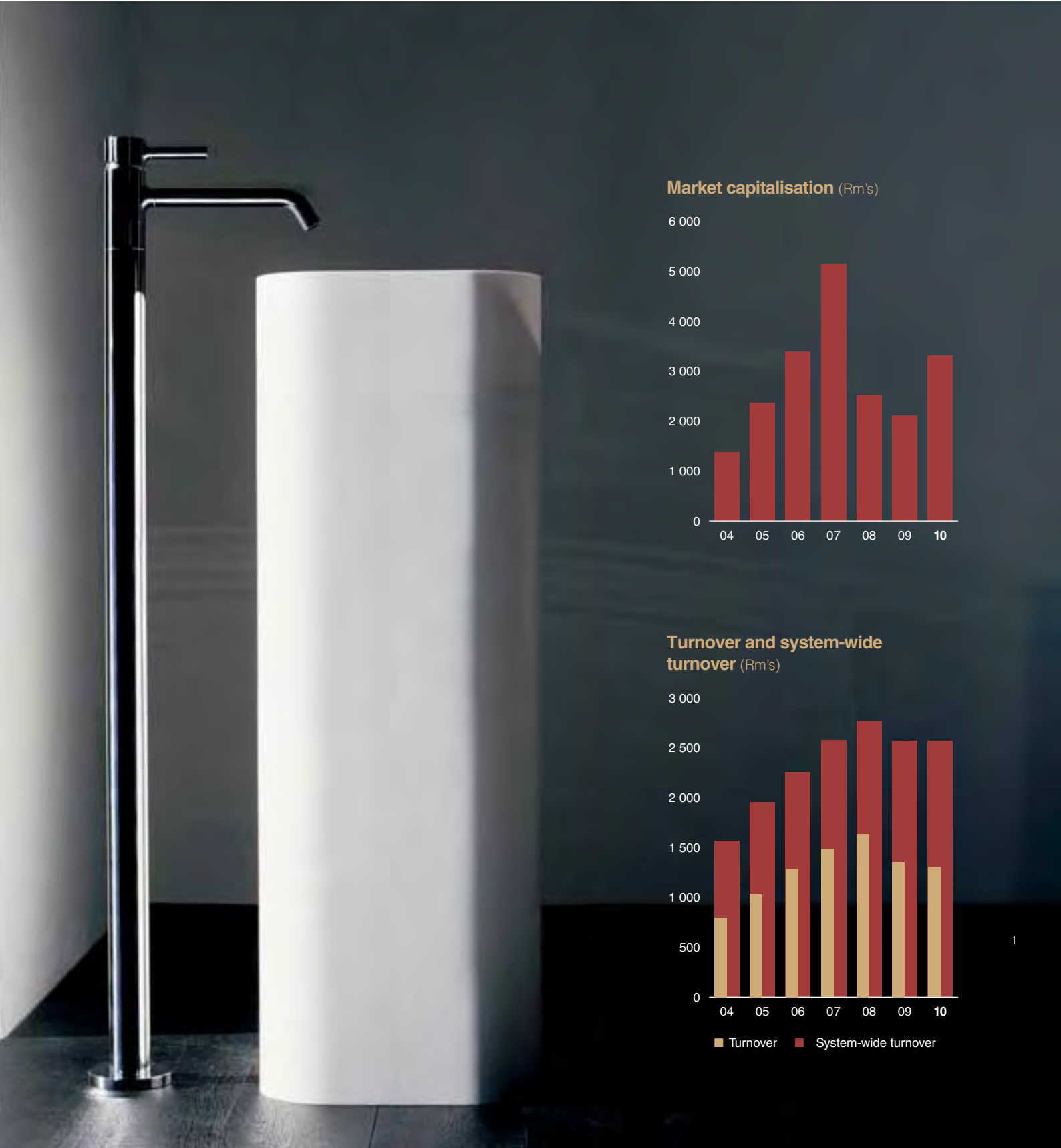
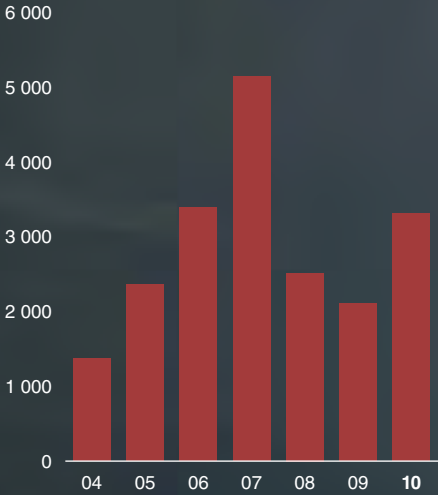
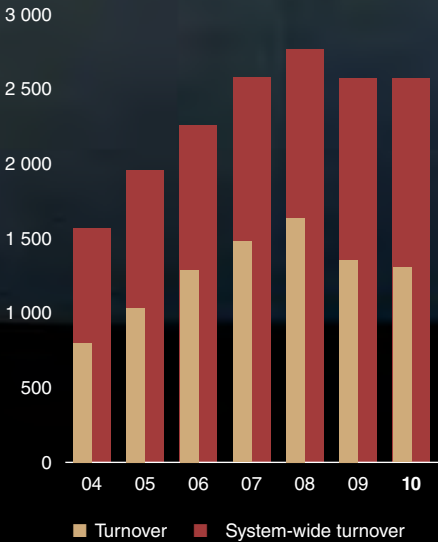




Market capitalisation (Rm's)



Turnover and system-wide turnover (Rm's)



Financial highlights

	% change from 2009	2010	2009
GROUP AND FRANCHISE RESULTS			
Turnover (Rm's)			
– by Group-owned stores	4	1 354	1 303
– by franchised-owned stores (unaudited)	10	1 396	1 268
System-wide turnover (Rm's)	7	2 750	2 571
Number of stores	3	104	101
GROUP RESULTS			
Turnover (Rm's)	4	1 354	1 303
Normalised trading profit (Rm's)	8	389	361
Total assets (Rm's)	7	2 061	1 933
Cash and cash equivalents (Rm's)	7	711	667
Number of shares in issue (000's)	14	1 033 332	909 800
Adjusted headline earnings per share (cents)*	6	29,8	28,1
Ordinary dividends declared per share (cents)	—	11	11
Adjusted net asset value per share (cents)*	10	161	146
Number of employees	14	570	564

**Adjusted headline earnings and net asset value per share figures have been presented for comparative purposes (assuming the current year share issue in lieu of dividend took place at the beginning of the 2009 financial year).*

8%

increase in trading profit

